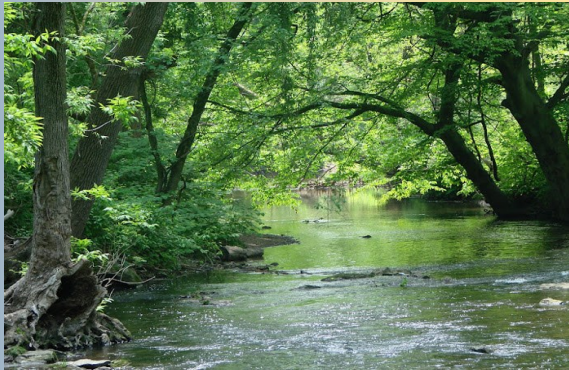


HVERFORD TOWNSHIP DELAWARE COUNTY, PA 2020 PRELIMINARY BUDGET



Presented by:

Larry Holmes, Esq, Board Vice President/Chairman, Finance

David Burman, Township Manager/Secretary

Aimee Cuthbertson, CPA, Director of Finance/Assistant Township Manager

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND REVENUES								
Real Estate Taxes	\$ 25,980,040	\$ 25,434,855	\$ 25,963,197	\$ (16,843)	\$ 26,448,568	\$ 26,448,568	\$ 26,448,568	\$ 26,448,568
Local Enabling Taxes	3,895,000	3,954,849	4,305,000	410,000	3,975,000	3,975,000	3,975,000	3,975,000
License & Permits	2,216,500	1,972,340	2,420,000	203,500	2,257,500	2,257,500	2,257,500	2,257,500
Fines & Forfeitures	185,000	133,472	177,000	(8,000)	180,000	180,000	180,000	180,000
Interest & Rents	828,349	695,944	1,024,000	195,651	901,371	901,371	901,371	901,371
Grants & Gifts	3,069,267	3,365,148	3,875,897	806,630	3,202,353	3,205,621	3,208,987	3,212,454
Department Earnings	5,817,788	5,359,242	5,954,583	136,795	6,126,057	6,130,057	6,126,057	6,130,057
Department of Skating	936,680	706,837	1,022,495	85,815	949,680	944,680	944,680	944,680
Other Income	900,755	865,856	1,173,104	272,349	1,045,193	1,080,082	1,103,079	1,123,911
Interfund Transfers & Other	1,090,000	600,000	600,000	(490,000)	1,622,000	600,000	600,000	600,000
Proposed General Fund Revenues	\$ 44,919,379	\$ 43,088,543	\$ 46,515,276	\$ 1,595,897	\$ 46,707,722	\$ 45,722,880	\$ 45,745,243	\$ 45,773,542

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND REVENUES								
Dept 300 - Real Estate Taxes								
3000.01 R E Taxes Discount Current Year	\$ 25,500,597	\$ 25,093,212	\$ 25,500,597	\$ -	\$ 26,038,106	\$ 26,038,106	\$ 26,038,106	\$ 26,038,106
3001.01 R E Taxes Penalty Current Year	89,443	30,586	89,443	-	80,462	80,462	80,462	80,462
3003.01 R E Taxes Prior Year	-	(1,843)	(1,843)	(1,843)	-	-	-	-
3004.01 R E Taxes Liened	300,000	242,981	285,000	(15,000)	250,000	250,000	250,000	250,000
3005.01 R E Taxes Interim	90,000	69,919	90,000	-	80,000	80,000	80,000	80,000
Real Estate Taxes Total	25,980,040	25,434,855	25,963,197	(16,843)	26,448,568	26,448,568	26,448,568	26,448,568
Dept 310 - Local Enabling Taxes								
3101.01 Mercantile Tax	930,000	900,527	950,000	20,000	930,000	930,000	930,000	930,000
3103.01 R E Deed Transfer Tax	1,200,000	1,266,256	1,400,000	200,000	1,225,000	1,225,000	1,225,000	1,225,000
3104.01 Business Privilege Tax	1,165,000	1,304,698	1,350,000	185,000	1,220,000	1,220,000	1,220,000	1,220,000
3105.01 Local Services Tax	600,000	483,368	605,000	5,000	600,000	600,000	600,000	600,000
Local Enabling Taxes Total	3,895,000	3,954,849	4,305,000	410,000	3,975,000	3,975,000	3,975,000	3,975,000
Dept 320 - Licenses & Permits								
3201.01 Bldg & Grading Permits	500,000	528,449	600,000	100,000	545,000	545,000	545,000	545,000
3202.01 Trade License Fees	45,000	43,704	60,000	15,000	45,000	45,000	45,000	45,000
3204.01 Electrical Permit Fees	65,000	66,793	90,000	25,000	70,000	70,000	70,000	70,000
3207.01 Zoning Hearing Fee	16,000	18,150	22,500	6,500	16,000	16,000	16,000	16,000
3209.01 Health Permit Fees	35,000	36,205	38,500	3,500	35,000	35,000	35,000	35,000
3211.01 Housing License Fees	130,000	131,340	136,000	6,000	130,000	130,000	130,000	130,000
3212.01 Plumbing Permit Fees	50,000	47,364	60,000	10,000	55,000	55,000	55,000	55,000
3215.01 Highway & Pole Permits	85,000	88,392	95,000	10,000	90,000	90,000	90,000	90,000
3216.01 Miscellaneous Planning	2,000	10,775	12,500	10,500	2,000	2,000	2,000	2,000
3217.01 Miscellaneous Permits	40,000	47,630	52,000	12,000	40,000	40,000	40,000	40,000
3218.01 Cable TV Franchise Fees	1,115,000	827,908	1,100,000	(15,000)	1,100,000	1,100,000	1,100,000	1,100,000
3219.01 Amusement License Fees	5,500	5,500	5,500	-	5,500	5,500	5,500	5,500
3221.01 Storm Water Management	20,000	29,000	32,000	12,000	20,000	20,000	20,000	20,000
3222.01 Commercial Plan Review	16,000	9,340	11,000	(5,000)	12,000	12,000	12,000	12,000
3241.01 U & O Certificates	65,000	64,000	80,000	15,000	65,000	65,000	65,000	65,000
3251.01 Fire Inspection	27,000	17,790	25,000	(2,000)	27,000	27,000	27,000	27,000
License & Permits Total	2,216,500	1,972,340	2,420,000	203,500	2,257,500	2,257,500	2,257,500	2,257,500

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
Dept 330 - Fines & Forfeitures								
3302.01 Parking Meter Fines	55,000	46,663	55,000	-	55,000	55,000	55,000	55,000
3303.01 Fines - Magistrates	130,000	86,809	122,000	(8,000)	125,000	125,000	125,000	125,000
Fines & Forfeitures Total	185,000	133,472	177,000	(8,000)	180,000	180,000	180,000	180,000
Dept 340 - Interest & Rents								
3401.01 Interest Income	147,000	346,082	380,000	233,000	250,000	250,000	250,000	250,000
3404.01 Loan Repayments	120,000	18,658	120,000	-	120,000	120,000	120,000	120,000
3420.01 Rental of Properties	537,349	315,204	500,000	(37,349)	507,371	507,371	507,371	507,371
3421.01 Bus Shelter	24,000	16,000	24,000	-	24,000	24,000	24,000	24,000
Interest & Rent Total	828,349	695,944	1,024,000	195,651	901,371	901,371	901,371	901,371
Dept 350 - Intergovernmental Revenues								
3501.01 PURTA Refund	28,000	-	27,575	(425)	28,000	28,000	28,000	28,000
3502.01 Penndot Contracted Snow	70,000	-	70,000	-	108,940	112,208	115,574	119,041
3503.01 State Police Fines	22,000	11,610	22,000	-	22,000	22,000	22,000	22,000
3505.01 State Aid Pension Act 205	1,190,000	1,310,848	1,310,848	120,848	1,310,000	1,310,000	1,310,000	1,310,000
3506.01 State Aid Volunteer Fire	320,000	344,396	344,396	24,396	320,000	320,000	320,000	320,000
3507.01 State Aid Liquid Fuels	1,342,867	1,379,789	1,379,789	36,922	1,316,613	1,316,613	1,316,613	1,316,613
3508.01 State Aid Recycling Performance	85,000	225,822	225,822	140,822	85,000	85,000	85,000	85,000
3509.01 Alcohol Beverage Licenses	10,000	10,750	10,750	750	10,750	10,750	10,750	10,750
3510.01 State Aid Act 147	1,400	1,050	1,050	(350)	1,050	1,050	1,050	1,050
3548.01 Police DUI Checkpoint Grant	-	4,199	7,500	7,500	-	-	-	-
3549.01 Grant Revenue	-	21,458	411,167	411,167	-	-	-	-
3553.01 Police Grant Revenue	-	55,226	65,000	65,000	-	-	-	-
Intergovernmental Revenues Total	3,069,267	3,365,148	3,875,897	806,630	3,202,353	3,205,621	3,208,987	3,212,454
Dept 360 - Departmental Earnings								
3601.01 Parking Stickers	16,000	14,525	16,000	-	16,000	16,000	16,000	16,000
3602.01 Meter Coin Collections	147,000	123,078	150,000	3,000	147,000	147,000	147,000	147,000
3603.01 Trash Fee Discount Curr Year	3,612,704	3,530,483	3,612,704	-	3,897,016	3,897,016	3,897,016	3,897,016
3604.01 Trash Fee Penalty Curr Year	12,580	4,156	12,580	-	11,982	11,982	11,982	11,982
3605.01 Trash Fee Prior Year	500	(1,156)	(1,156)	(1,656)	-	-	-	-
3606.01 Bulk Trash Fees	65,000	69,434	80,000	15,000	70,000	70,000	70,000	70,000
3607.01 Contract Jobs By Public Works	21,500	30,446	33,000	11,500	21,500	21,500	21,500	21,500
3613.01 Reserve Vending Machines	2,500	657	1,500	(1,000)	900	900	900	900
3614.01 Recreation Programs	1,300,000	1,162,749	1,500,000	200,000	1,380,000	1,380,000	1,380,000	1,380,000
3615.01 Haverford Day Income	37,000	33,217	37,000	-	37,000	37,000	37,000	37,000

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
3616.01 Real Estate Certification Fee	12,000	10,314	13,000	1,000	12,000	12,000	12,000	12,000
3619.01 Alarm Fees	16,500	16,803	18,500	2,000	16,500	16,500	16,500	16,500
3620.01 Police Photocopy	22,000	18,041	20,000	(2,000)	22,000	22,000	22,000	22,000
3621.01 Crossing Guards - HTSD	203,904	164,784	170,000	(33,904)	179,159	179,159	179,159	179,159
3622.01 Special Police Details	150,000	67,121	90,000	(60,000)	120,000	120,000	120,000	120,000
3624.01 Police Application Fee	3,600	4,455	4,455	855	-	4,000	-	4,000
3625.01 Livescan Fees	20,000	14,110	20,000	-	20,000	20,000	20,000	20,000
3626.01 Police Towing Admin Fee	19,000	14,350	19,000	-	19,000	19,000	19,000	19,000
3627.01 Police Fingerprinting Fee	6,000	6,160	7,000	1,000	6,000	6,000	6,000	6,000
3630.01 Emergency Medical Services	150,000	75,515	151,000	1,000	150,000	150,000	150,000	150,000
Department Earnings Total	5,817,788	5,359,242	5,954,583	136,795	6,126,057	6,130,057	6,126,057	6,130,057
Department of Skating								
3631.01 Public Skating	105,000	72,905	107,000	2,000	107,000	107,000	107,000	107,000
3632.01 Group Rental Income	15,000	10,520	15,000	-	15,000	15,000	15,000	15,000
3633.01 Skate Rental Fees	20,000	13,065	20,000	-	20,000	20,000	20,000	20,000
3634.01 Space Rentals	19,680	14,810	19,680	-	19,680	19,680	19,680	19,680
3636.01 Free Style	40,000	69,566	80,000	40,000	50,000	50,000	50,000	50,000
3639.01 Miscellaneous Sales	4,500	7,227	8,000	3,500	6,000	6,000	6,000	6,000
3640.01 ICSHL Gate & Ice	65,000	20,330	65,000	-	65,000	65,000	65,000	65,000
3641.01 Lessons	87,000	80,172	90,000	3,000	90,000	90,000	90,000	90,000
3643.01 Pass Books	15,000	9,200	11,000	(4,000)	15,000	15,000	15,000	15,000
3646.01 Game Room Commissions	6,500	5,723	7,000	500	6,500	6,500	6,500	6,500
3651.01 Vending Machine Sales	5,000	4,024	5,000	-	5,000	5,000	5,000	5,000
3652.01 Summer Hockey Programs	72,500	87,815	87,815	15,315	75,000	75,000	75,000	75,000
3653.01 Private Ice Rental	46,500	57,053	65,000	18,500	49,500	49,500	49,500	49,500
3654.01 Advertising	20,000	16,000	22,000	2,000	10,000	5,000	5,000	5,000
3656.01 Winter Hockey Programs	400,000	219,932	400,000	-	400,000	400,000	400,000	400,000
3657.01 Open Hockey	15,000	18,495	20,000	5,000	16,000	16,000	16,000	16,000
Department of Skating Total	936,680	706,837	1,022,495	85,815	949,680	944,680	944,680	944,680
Dept 370 - Other								
3702.01 Miscellaneous Items	235,000	259,278	315,000	80,000	283,000	283,000	283,000	283,000
3703.01 Library Reimb Health Benefits	87,354	-	87,354	-	126,154	155,350	166,212	177,864
3704.01 Library Reimb GTL	2,300	-	2,300	-	2,450	2,477	2,504	2,532
3705.01 Library Reimb Pension Costs	31,616	-	31,616	-	59,173	62,132	67,103	70,458
3706.01 Employee/Retiree Reimb: Health	496,485	394,471	500,000	3,515	527,716	530,423	537,560	543,357
3707.01 Employee/Retiree Reimb: Life	3,000	2,106	2,700	(300)	2,700	2,700	2,700	2,700
3710.01 Workers Compensation Refund	40,000	166,530	190,000	150,000	40,000	40,000	40,000	40,000
3721.01 Sale of Recycled Materials	5,000	4,337	5,000	-	4,000	4,000	4,000	4,000

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND REVENUE SUMMARY

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
3951.01 Refund of Prior Year Expenditures	-	39,134	39,134	39,134	-	-	-	-
Other Income Total	900,755	865,856	1,173,104	272,349	1,045,193	1,080,082	1,103,079	1,123,911
Dept 390 - Interfund Transfers & Other								
3920.01 Sewer Fund Reimbursement	600,000	600,000	600,000	-	600,000	600,000	600,000	600,000
3921.01 Transfer from Other Funds	-	-	-	-	-	-	-	-
3999.01 Fund Balance Forward	490,000	-	-	(490,000)	1,022,000	-	-	-
Interfund Transfers & Other Total	1,090,000	600,000	600,000	(490,000)	1,622,000	600,000	600,000	600,000
Proposed General Fund Revenues	\$ 44,919,379	\$ 43,088,543	\$ 46,515,276	\$ 1,595,897	\$ 46,707,722	\$ 45,722,880	\$ 45,745,243	\$ 45,773,542

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Dept. 400 - Administration	\$ 1,279,050	\$ 1,029,033	\$ 1,323,555	\$ (44,505)	\$ 1,009,711	\$ 1,046,050	\$ 1,108,195	\$ 1,145,606
Dept. 402 - Finance	796,238	565,661	752,427	43,811	751,420	753,989	777,996	787,279
Dept. 406 - Human Resources	220,932	124,161	184,288	36,644	200,588	206,346	212,630	218,358
Dept. 407 - Informational Technology	496,328	332,523	482,282	14,046	541,686	563,542	585,023	606,566
Dept. 409 - P/W - Town Bldgs	666,877	456,732	629,986	36,891	992,754	1,029,683	1,069,427	1,108,623
Dept. 410 - Police	17,406,721	10,845,521	17,070,877	335,844	18,018,668	18,886,459	19,816,177	20,637,563
Dept. 411 - Fire Protection	990,450	542,816	959,289	31,161	952,310	957,996	963,818	969,775
Dept. 412 - EMS	440,080	298,016	434,141	5,939	521,339	475,047	549,957	514,277
Dept. 413 - Code Enforcement	974,742	641,442	1,021,503	(46,761)	1,027,659	1,037,965	1,114,489	1,125,550
Dept. 416 - Community Development	600,641	352,491	543,657	56,984	751,364	750,908	752,790	768,784
Dept. 427 - P/W - Sanitation	4,911,731	3,499,896	5,232,253	(320,522)	5,139,724	5,312,237	5,492,602	5,665,924
Dept. 430 - P/W - Highways	5,108,132	3,427,952	5,095,500	12,632	4,963,118	4,983,276	5,146,369	5,372,600
Dept. 432 - P/W - Snow Removal	272,563	156,686	213,120	59,443	256,930	262,210	266,958	271,803
Dept. 434 - P/W - Street/Traffic Lighting	778,500	567,147	814,127	(35,627)	818,100	671,553	581,342	595,876
Dept. 440 - Auxiliary Functions	1,753,956	1,330,124	1,757,989	(4,033)	2,569,029	1,877,208	1,889,104	1,949,921
Dept. 450 - Parks & Recreation	2,201,360	1,669,462	2,243,033	(41,673)	2,060,338	2,120,864	2,140,790	2,197,180
Dept. 451 - Ice Skating Rink	760,156	463,150	670,484	89,672	743,953	761,536	779,318	797,026
Dept. 454 - Parks Maintenance	1,247,024	820,614	1,216,525	30,499	1,259,712	1,373,337	1,345,499	1,351,711
Dept. 471 - Debt Service - Principal	1,915,000	1,270,000	1,745,000	170,000	2,045,000	2,045,000	2,420,000	2,720,000
Dept. 472 - Debt Service - Interest	2,098,898	966,974	1,914,898	184,000	2,084,319	2,288,159	2,361,320	2,187,845
Proposed General Fund Expenditures	\$ 44,919,379	\$ 29,360,401	\$ 44,304,934	\$ 614,445	\$ 46,707,722	\$ 47,403,365	\$ 49,373,804	\$ 50,992,267

Net Fund Performance	\$ -	\$ 2,210,342	\$ 2,210,342	\$ 0	\$ (1,680,485)	\$ (3,628,561)	\$ (5,218,725)
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**TOWNSHIP OF HAVERFORD - ADMINISTRATION DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 400 - Administration								
1201.02 Wages - Full Time	\$ 566,217	\$ 523,566	\$ 599,684	\$ (33,467)	\$ 293,097	\$ 303,022	\$ 312,610	\$ 322,508
1202.02 Wages - Elected Officials	30,600	20,700	30,600	-	30,600	30,600	30,600	30,600
1209.02 Wages - Perfect Attendance	1,500	1,500	1,500	-	99	99	99	99
1500.02 Life Insurance	2,800	1,309	1,741	1,059	1,750	1,750	1,750	1,750
1505.02 Health Benefits	257,924	183,449	244,590	13,334	244,565	264,130	285,260	308,081
1510.02 Rx/Dental/Vision/LTD	82,799	39,748	52,997	29,802	70,930	74,477	78,201	82,111
1515.02 Pension Fund	49,759	14,008	50,539	(780)	58,475	61,399	66,311	69,627
1520.02 Workers Compensation	20,142	19,947	19,947	195	11,856	12,449	13,071	13,725
1900.02 Social Security	25,096	17,876	30,476	(5,380)	16,502	20,691	21,285	21,899
1901.02 Medicare	8,676	7,853	10,800	(2,124)	4,695	4,839	4,978	5,122
2000.02 Miscellaneous Expense	8,000	6,236	8,315	(315)	4,775	4,894	5,016	5,141
2001.02 Commissioners Expense	60,000	46,225	61,633	(1,633)	64,000	65,600	67,240	68,921
2002.02 Office Supplies	3,000	2,944	3,925	(925)	3,000	3,075	3,152	3,231
2101.02 Postage Expense	1,498	1,517	2,023	(525)	1,625	1,643	1,684	1,726
2102.02 Ordinance Book Updates	8,000	4,772	8,000	-	8,000	8,200	8,405	8,615
2106.02 Advertising	10,000	8,651	11,535	(1,535)	10,000	10,250	10,506	10,769
2216.02 Bonding Insurance - Twp Mgr	5,000	1,399	1,399	3,601	1,650	1,733	1,820	1,911
2600.02 Assoc Dues & Memberships	3,000	235	313	2,687	6,981	7,156	7,335	7,518
2601.02 Publications & Subscriptions	1,200	74	99	1,101				
2602.02 Training	2,500	720	960	1,540	4,500	4,613	4,728	4,846
2902.02 Legal Expenses	60,000	27,215	40,823	19,177	45,000	46,125	47,278	48,460
2903.02 Professional Fees & Special Cases	25,000	56,120	84,180	(59,180)	58,000	46,450	60,611	49,126
3000.02 Communications	6,000	3,350	4,467	1,533	5,200	5,330	5,463	5,600
4000.02 Copier Lease/Maintenance	320	774	1,032	(712)	1,137	1,165	1,194	1,224
4106.02 Public Officers Liability Insurance	33,727	36,233	48,471	(14,744)	58,245	61,157	64,215	67,426
4117.02 Vehicle Insurance	1,804	1,557	1,963	(159)	1,904	1,999	2,099	2,204
5100.02 Vehicle Fuel Expense	1,488	970	1,293	195	1,625	1,666	1,708	1,751
5107.02 Vehicle Maintenance	3,000	85	250	2,750	1,500	1,538	1,576	1,615
Administration Total	\$ 1,279,050	\$ 1,029,033	\$ 1,323,555	\$ (44,505)	\$ 1,009,711	\$ 1,046,050	\$ 1,108,195	\$ 1,145,606

**TOWNSHIP OF HAVERFORD - FINANCE DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Preliminary Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 402 - Finance								
1201.02 Wages - Full Time	\$ 370,407	\$ 270,405	\$ 359,487	\$ 10,920	\$ 345,346	\$ 354,310	\$ 363,168	\$ 372,247
1204.02 Wages - Part Time	26,250	9,495	15,445	10,805	15,810	15,810	15,810	15,810
1209.02 Wages - Perfect Attendance	750	750	750	-	1,500	1,500	1,500	1,500
1500.02 Life Insurance	950	686	906	44	950	950	950	950
1505.02 Health Benefits	44,961	24,879	33,339	11,622	38,389	41,460	44,777	48,359
1510.02 Rx/Dental/Vision/LTD	4,991	4,455	5,940	(949)	8,560	8,988	9,437	9,909
1515.02 Pension Fund	53,265	12,132	53,265	-	51,990	54,590	58,957	61,905
1520.02 Workers Compensation	13,218	13,129	13,129	89	13,173	13,832	14,524	15,250
1900.02 Social Security	23,239	17,227	23,292	(53)	21,016	23,040	23,590	24,153
1901.02 Medicare	5,762	4,029	5,447	315	5,259	5,388	5,517	5,649
2000.02 Miscellaneous Expense	500	-	500	-	500	513	526	539
2002.02 Office Supplies	8,000	2,368	8,000	-	8,000	8,200	8,405	8,615
2005.02 Computer Expense	15,000	14,684	17,000	(2,000)	15,000	15,375	15,759	16,153
2101.02 Postage Expense	4,415	5,869	7,000	(2,585)	6,208	6,363	6,522	6,685
2216.02 Bonding Insurance - Finance Director	5,000	6,069	6,069	(1,069)	6,100	6,405	6,725	7,061
2600.02 Assoc Dues & Memberships	500	350	500	-	600	615	630	646
2602.02 Training	3,000	2,054	3,000	-	3,000	3,075	3,152	3,231
2903.02 Professional Services - Special	75,000	42,686	56,915	18,085	69,600	50,000	51,250	38,531
2905.02 C P A Audit Expense	33,500	33,500	33,500	-	34,000	34,500	35,000	35,500
3000.02 Communications	5,000	3,358	4,477	523	5,500	5,638	5,779	5,923
4000.02 Copier Lease/Maintenance	1,180	927	1,236	(56)	1,219	1,249	1,280	1,312
4003.02 Trash Fee Rebate	150	230	230	(80)	200	200	200	200
4500.02 Tax Collection Fee	101,200	96,379	103,000	(1,800)	99,500	101,988	104,538	107,151
Finance Total	\$ 796,238	\$ 565,661	\$ 752,427	\$ 43,811	\$ 751,420	\$ 753,989	\$ 777,996	\$ 787,279

**TOWNSHIP OF HAVERFORD - HUMAN RESOURCES DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 406 - Human Resources								
1201.02 Wages - Full Time	\$ 94,942	\$ 68,134	\$ 93,085	\$ 1,857	\$ 78,058	\$ 80,400	\$ 82,410	\$ 84,470
1204.02 Wages - Part Time	-	-	-	-	14,000	14,000	14,000	14,000
1209.02 Wages - Perfect Attendance	-	-	-	-	-	-	-	-
1500.02 Life Insurance	300	203	270	30	200	200	200	200
1505.02 Health Benefits	4,278	3,208	4,278	-	-	-	-	-
1510.02 Rx/Dental/Vision/LTD	2,875	299	1,000	1,875	336	353	371	390
1515.02 Pension Fund	24,879	6,066	24,879	-	24,449	25,671	27,725	29,111
1520.02 Workers Compensation	3,147	3,149	3,149	(2)	3,293	3,458	3,631	3,813
1900.02 Social Security	5,886	4,204	5,771	115	5,708	5,853	5,977	6,105
1901.02 Medicare	1,377	983	1,350	27	1,335	1,369	1,398	1,428
2002.02 Office Supplies	1,500	999	1,332	168	1,500	1,538	1,576	1,615
2005.02 Computer Expense	6,000	3,817	5,089	911	5,900	6,048	6,199	6,354
2101.02 Postage Expense	1,148	1,201	1,601	(453)	1,275	1,307	1,340	1,374
2226.02 Admin Charge Delta Dental	20,268	13,363	17,817	2,451	23,750	24,344	24,953	25,577
2227.02 Admin Charge Prescription Service	19,050	11,876	15,835	3,215	22,000	22,550	23,114	23,692
2228.02 Admin Charge Vision Plan	1,462	1,433	1,911	(449)	2,100	2,153	2,207	2,262
2251.02 PA Unemploy Comp Fund	28,000	860	1,100	26,900	10,000	10,250	10,506	10,769
3000.02 Communications	1,000	1,096	1,461	(461)	1,100	1,128	1,156	1,185
3100.02 Civilian Drug/Background Testing	4,500	2,497	3,329	1,171	4,500	4,613	4,728	4,846
4000.02 Copier Lease/Maintenance	320	773	1,031	(711)	1,084	1,111	1,139	1,167
Human Resources Total	\$ 220,932	\$ 124,161	\$ 184,288	\$ 36,644	\$ 200,588	\$ 206,346	\$ 212,630	\$ 218,358

**TOWNSHIP OF HAVERFORD - INFORMATION TECHNOLOGY DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 407 - Information Technology								
1201.02 Wages - Full Time	\$ 298,770	\$ 211,695	\$ 295,261	\$ 3,509	\$ 334,601	\$ 346,074	\$ 356,218	\$ 366,668
1204.02 Wages - Part Time	-	-	-	-				
1209.02 Wages - Perfect Attendance	2,250	2,250	2,250	-	3,000	3,000	3,000	3,000
1500.02 Life Insurance	800	629	835	(35)	900	900	900	900
1505.02 Health Benefits	57,794	43,346	57,794	-	62,072	67,038	72,401	78,193
1510.02 Rx/Dental/Vision/LTD	8,251	4,097	5,463	2,788	5,631	5,913	6,209	6,519
1515.02 Pension Fund	28,572	6,066	28,572	-	29,029	30,480	32,918	34,564
1520.02 Workers Compensation	10,071	10,049	10,049	22	12,515	13,141	13,798	14,488
1900.02 Social Security	18,663	12,901	18,446	217	20,514	21,643	22,272	22,919
1901.02 Medicare	4,365	3,017	4,314	51	4,895	5,062	5,209	5,360
2000.02 Miscellaneous Expense	2,000	143	1,000	1,000	2,000	2,050	2,101	2,154
2002.02 Office Supplies	1,000	139	750	250	2,000	2,050	2,101	2,154
2005.02 Computer Expense	45,000	30,634	40,845	4,155	45,000	46,125	47,278	48,460
2602.02 Training	3,000	-	3,000	-	3,000	3,075	3,152	3,231
2903.02 Professional Services	3,000	1,989	3,000	-	4,000	4,100	4,203	4,308
3000.02 Communications	6,000	2,960	3,947	2,053	4,500	4,613	4,728	4,846
4117.02 Vehicle Insurance	1,804	1,557	1,963	(159)	1,904	1,999	2,099	2,204
5100.02 Vehicle Fuel Expense	1,488	970	1,293	195	1,625	1,666	1,708	1,751
5107.02 Vehicle Maintenance	1,000	81	1,000	-	2,000	2,050	2,101	2,154
9065.02 Cable Supplies	2,500	-	2,500	-	2,500	2,563	2,627	2,693
Information Technology Total	\$ 496,328	\$ 332,523	\$ 482,282	\$ 14,046	\$ 541,686	\$ 563,542	\$ 585,023	\$ 606,566

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (TOWN BUILDINGS)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 409 - P/W - Town Buildings								
1201.02 Wages - Full Time	\$ 48,611	\$ 35,522	\$ 48,612	\$ (1)	\$ 197,771	\$ 203,230	\$ 208,310	\$ 213,518
1204.02 Wages - Part Time	42,682	29,887	42,487	195	40,036	40,582	40,582	40,582
1209.02 Wages - Perfect Attendance	-	-	-	-	1,500	1,500	1,500	1,500
1210.02 Wages - Overtime	500	1,775	2,500	(2,000)	1,000	1,000	1,000	1,000
1500.02 Life Insurance	200	135	180	20	700	700	700	700
1505.02 Health Benefits	18,891	10,794	14,065	4,826	46,945	50,701	54,757	59,138
1510.02 Rx/Dental/Vision/LTD	3,516	1,438	1,917	1,599	6,403	6,723	7,059	7,412
1515.02 Pension Fund	26,749	6,066	26,749	-	74,549	78,276	84,538	88,765
1520.02 Workers Compensation	3,147	3,149	3,903	(756)	8,563	8,991	9,441	9,913
1900.02 Social Security	5,691	4,094	5,803	(112)	14,899	15,271	15,586	15,909
1901.02 Medicare	1,331	957	1,357	(26)	3,484	3,572	3,645	3,721
2000.02 Miscellaneous	-	-	-	-	4,400	4,510	4,623	4,739
2013.02 Utilities	130,000	76,513	102,017	27,983	120,000	123,000	126,075	129,227
2903.02 Professional Services	35,980	21,835	35,000	980	71,940	73,739	75,582	77,472
3830.02 Rent of Facilities	15,000	7,500	15,000	-	15,000	15,000	15,000	15,000
4008.02 Repairs, Maintenance, Operations	33,150	30,408	45,000	(11,850)	59,690	61,182	62,712	64,280
4010.02 Elevator Inspection/Maintenance	2,500	55	2,500	-	1,620	1,661	1,703	1,746
4109.02 Property & Casualty Insurance	284,429	225,914	270,896	13,533	307,354	322,722	338,858	355,801
4128.02 Alarm Maintenance	2,000	90	2,000	-	1,900	1,948	1,997	2,047
6000.02 Minor Equipment	7,500	600	5,000	2,500	15,000	15,375	15,759	16,153
6050.02 Major Equipment	5,000	-	5,000	-	-	-	-	-
P/W - Town Buildings Total	\$ 666,877	\$ 456,732	\$ 629,986	\$ 36,891	\$ 992,754	\$ 1,029,683	\$ 1,069,427	\$ 1,108,623

**TOWNSHIP OF HAVERFORD - POLICE DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 410 - Police								
1209.02 Wages - Perfect Attendance	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
1250.02 Wages - Chief & Deputy	296,047	221,580	301,282	(5,235)	304,485	313,620	321,460	329,496
1251.02 Wages - Lieutenants	327,582	279,925	368,279	(40,697)	337,500	347,589	356,250	365,127
1252.02 Wages - Sargeants	1,095,035	811,772	1,106,591	(11,556)	1,126,099	1,159,726	1,188,590	1,218,180
1253.02 Wages - Patrol	4,815,143	3,437,767	4,670,082	145,061	4,862,838	5,116,771	5,297,907	5,442,016
1254.02 Wages - Special Details	121,875	92,971	123,961	(2,086)	110,000	113,300	117,266	121,370
1255.02 Wages - Night Differential	216,000	148,313	197,751	18,249	202,615	208,693	215,997	223,557
1256.02 Wages - Festive Holiday	84,000	71,550	101,550	(17,550)	92,565	95,342	98,679	102,133
1257.02 Wages - Police Longevity	665,946	344,992	665,946	-	685,287	705,846	730,551	756,120
1258.02 Wages - Police Unused Sick	137,338	131,149	131,149	6,189	153,176	157,771	163,293	169,008
1259.02 Wages - Police Overtime	164,800	182,121	242,828	(78,028)	185,000	190,550	197,219	204,122
1260.02 Wages - Police Admin	257,006	188,213	257,954	(948)	268,185	276,795	283,716	290,809
1263.02 Wages - Meter Enforcement	63,380	45,455	60,607	2,773	63,380	63,380	63,380	63,380
1264.02 Wages - Crossing Guards	360,000	188,820	304,298	55,702	316,312	316,312	316,312	316,312
1265.02 Wages - Police Info Assistants	65,750	48,047	65,750	-	65,750	67,723	69,416	71,151
1267.02 Wages - Overtime	3,000	1,509	2,800	200	3,000	3,000	3,000	3,000
1268.02 Wages - Animal Control	54,778	35,639	51,000	3,778	56,184	56,184	56,184	56,184
1500.02 Life Insurance	1,500	1,051	1,401	99	1,500	1,500	1,500	1,500
1501.02 Life Insurance - Police	27,700	21,185	28,000	(300)	28,500	28,500	28,500	28,500
1502.02 Life Insurance - Retired	5,900	5,635	5,855	45	5,900	5,900	5,900	5,900
1505.02 Health Benefits	160,164	118,198	157,596	2,568	149,041	160,964	173,841	187,748
1506.02 Health Benefits - Police	1,536,813	1,171,074	1,550,476	(13,663)	1,558,756	1,683,456	1,818,132	1,963,583
1507.02 Health Benefits - Retired Police	684,925	479,751	636,400	48,525	725,922	783,996	846,716	914,453
1510.02 Rx/Dental/Vision/LTD	38,233	33,042	44,056	(5,823)	56,902	59,747	62,734	65,871
1511.02 Rx/Dental/Vision/LTD - Police	428,488	204,608	272,811	155,677	443,863	466,056	489,359	513,827
1512.02 Rx/Dental/Vision - Retired Police	545,932	379,945	506,593	39,339	638,801	670,741	704,278	739,492
1515.02 Pension Fund	125,566	30,331	125,566	-	123,276	129,440	139,795	146,785
1516.02 Pension Fund - Police	3,465,636	831,623	3,465,636	-	3,775,794	3,964,584	4,281,751	4,495,839
1520.02 Workers Compensation	352,434	351,307	351,307	1,127	385,040	404,292	424,507	445,732
1525.02 Death Service Benefits	1,887	1,415	1,887	-	1,887	1,887	1,887	1,887
1900.02 Social Security	49,843	31,230	41,640	8,203	47,914	48,570	49,104	49,652
1901.02 Medicare	126,595	85,224	113,632	12,963	128,113	133,336	137,492	141,157
2000.02 Miscellaneous Expenses	21,000	10,280	20,000	1,000	32,000	32,800	33,620	34,461
2002.02 Office Supplies	7,000	7,993	9,000	(2,000)	7,000	7,175	7,354	7,538
2003.02 Office Equipment & Furniture	7,500	5,089	7,500	-	14,500	14,863	15,235	15,616
2011.02 Building Maintenance	5,000	8,442	8,500	(3,500)				
2101.02 Postage Expenses	2,293	2,659	3,545	(1,252)	2,525	2,588	2,653	2,719

**TOWNSHIP OF HAVERFORD - POLICE DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
2106.02 Advertising	750	-	-	750				
2502.02 Animal Control	7,000	1,958	6,000	1,000	7,000	7,175	7,354	7,538
2600.02 Assoc Dues & Memberships	2,500	2,481	2,500	-	2,500	2,563	2,627	2,693
2601.02 Publications & Subscriptions	4,500	2,405	4,500	-	4,500	4,613	4,728	4,846
2602.02 Training	35,000	21,902	35,000	-	35,000	35,875	36,772	37,691
2803.02 Uniform Regular	65,000	51,530	65,000	-	65,000	66,625	68,291	69,998
2807.02 Uniform Maintenance	18,000	14,791	19,721	(1,721)	18,000	18,450	18,911	19,384
2902.02 Legal Expenses	3,000	7,884	10,512	(7,512)	5,000	5,125	5,253	5,384
3000.02 Communications	58,000	34,919	46,559	11,441	45,300	46,433	47,594	48,784
3001.02 Radio Rent/Maintenance	21,500	21,263	26,000	(4,500)	21,136	21,664	22,206	22,761
4000.02 Copier Lease/Maintenance	13,524	5,895	7,860	5,664	9,110	9,338	9,571	9,810
4117.02 Vehicle Insurance	48,719	42,052	53,004	(4,285)	51,408	52,693	54,010	55,360
4124.02 Police Professional Insurance	85,035	65,395	79,557	5,478	66,476	68,138	69,841	71,587
5100.02 Vehicle Fuel Expense	128,604	82,353	109,804	18,800	153,628	157,469	161,406	165,441
5107.02 Vehicle Maintenance	120,000	84,672	112,896	7,104	120,000	123,000	126,075	129,227
5500.02 Vehicle Accidents	5,000	15,397	17,000	(12,000)	5,000	5,125	5,253	5,384
6000.02 Minor Equipment	20,000	16,609	22,145	(2,145)	20,000	20,500	21,013	21,538
6103.02 Weapons/Ammunition/Pistol Range	25,000	21,957	29,276	(4,276)	25,000	25,625	26,266	26,923
6108.02 Drug Testing	15,000	10,066	13,421	1,579	15,000	15,375	15,759	16,153
6109.02 Photography	5,000	1,498	1,997	3,003	5,000	5,125	5,253	5,384
6111.02 Arbitration	5,000	-	-	5,000	-	5,000	-	-
6112.02 Civil Service Commission	6,000	4,746	6,000	-	3,000	6,075	3,227	6,308
6113.02 Parking Meter Maintenance	8,000	3,531	4,708	3,292	8,000	8,200	8,405	8,615
6115.02 Auto Purchase Expense	277,000	267,971	277,000	-	267,000	273,675	280,517	287,530
6120.02 Body Armor	20,000	853	20,000	-	20,000	20,500	21,013	21,538
6122.02 Printing Expenses	3,500	1,500	2,000	1,500	3,500	3,588	3,678	3,770
6125.02 Live Scan Maintenance	50,000	15,815	50,000	-	50,000	51,250	52,531	53,844
6141.02 Canine Development	25,000	20,282	25,000	-	25,000	25,625	26,266	26,923
6142.02 Community Service	2,500	1,623	2,164	336	2,500	2,563	2,627	2,693
7002.02 Police Grant Expenses	-	9,471	12,628	(12,628)	-	-	-	-
9219.02 Credit Card Processing	3,500	1,797	2,396	1,104	3,000	3,075	3,152	3,231
Police Total	\$ 17,406,721	\$ 10,845,521	\$ 17,070,877	\$ 335,844	\$ 18,018,668	\$ 18,886,459	\$ 19,816,177	\$ 20,637,563

**TOWNSHIP OF HAVERFORD - FIRE PROTECTION DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 411 - Fire Protection								
2016.02 Hydrant Rentals	\$ 214,600	\$ 127,771	\$ 174,000	\$ 40,600	\$ 178,740	\$ 180,706	\$ 182,694	\$ 184,704
2602.02 Training Expense	1,000	108	1,000	-	1,000	1,025	1,051	1,077
2603.02 Recruitment & Retention	30,000	22,725	25,000	5,000	30,000	30,750	31,519	32,307
3001.02 Radio Rent/Maintenance	4,500	3,517	4,689	(189)	6,131	6,284	6,441	6,602
3002.02 Fire Prevention	3,000	-	3,000	-	1,000	1,025	1,051	1,077
4119.02 Fire Truck Insurance	14,435	12,460	15,705	(1,270)	15,232	15,994	16,794	17,634
5100.02 Vehicle Fuel Expense	19,915	13,007	17,343	2,572	17,207	17,637	18,078	18,530
5107.02 Vehicle Maintenance	35,000	22,617	30,156	4,844	35,000	35,875	36,772	37,691
6000.02 Minor Equipment	8,000	10,646	12,000	(4,000)	8,000	8,200	8,405	8,615
7302.02 Radio Pagers	8,000	6,580	8,000	-	8,000	8,200	8,405	8,615
9014.02 Act 205 Volunteer Fire Relief Assoc	320,000	-	344,396	(24,396)	320,000	320,000	320,000	320,000
9015.02 Physicals	12,000	3,385	4,000	8,000	12,000	12,300	12,608	12,923
9101.02 Subsidy Oakmont Fire Co	63,000	63,000	63,000	-	63,000	68,000	63,000	63,000
9102.02 Subsidy Manoa Fire Co	63,000	63,000	63,000	-	63,000	63,000	68,000	63,000
9103.02 Subsidy Llanerch Fire Co	68,000	68,000	68,000	-	63,000	63,000	63,000	63,000
9104.02 Subsidy Bonair Fire Co	63,000	63,000	63,000	-	68,000	63,000	63,000	63,000
9105.02 Subsidy Brookline Fire Co	63,000	63,000	63,000	-	63,000	63,000	63,000	68,000
Fire Protection Total	\$ 990,450	\$ 542,816	\$ 959,289	\$ 31,161	\$ 952,310	\$ 957,996	\$ 963,818	\$ 969,775

**TOWNSHIP OF HAVERFORD - EMERGENCY MEDICAL SERVICES DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 412 - EMS Administration								
1203.02 Wages - Paramedic FT	\$ 200,181	\$ 141,945	\$ 195,145	\$ 5,036	\$ 206,186	\$ 212,480	\$ 218,972	\$ 225,667
1205.02 Wages - Paramedic PT	5,000	3,241	4,321	679	7,950	7,950	7,950	7,950
1209.02 Wages - Perfect Attendance	750	1,206	750	-	-	-	-	-
1210.02 Wages - Overtime	6,000	3,689	4,500	1,500	5,000	5,000	5,000	5,000
1500.02 Life Insurance	800	528	706	94	750	750	750	750
1505.02 Health Benefits	50,564	37,923	50,564	-	50,564	54,609	58,978	63,696
1510.02 Rx/Dental/Vision/LTD	33,909	20,589	27,452	6,457	41,726	43,812	46,003	48,303
1515.02 Pension Fund	49,759	12,132	49,759	-	48,898	51,343	55,450	58,223
1520.02 Workers Compensation	6,924	6,941	6,941	(17)	7,904	8,299	8,714	9,150
1900.02 Social Security	13,140	8,643	12,692	448	13,586	13,977	14,379	14,794
1901.02 Medicare	3,073	1,996	2,968	105	3,177	3,269	3,363	3,460
2000.02 Miscellaneous Expenses	3,500	2,475	3,300	200	3,500	3,588	3,678	3,770
2002.02 Office Supplies	1,000	943	1,257	(257)	1,000	1,025	1,051	1,077
2004.02 Medical Supplies	3,000	2,755	3,673	(673)	3,500	3,588	3,678	3,770
2013.02 Utilities	3,000	1,955	2,607	393	3,000	3,075	3,152	3,231
2803.02 Uniforms Regular	750	1,204	1,605	(855)	800	820	841	862
2903.02 Professional Services	8,000	3,545	4,727	3,273	8,000	8,200	8,405	8,615
3000.02 Communications	9,000	6,243	8,324	676	7,900	8,098	8,300	8,508
4117.02 Vehicle Insurance	9,022	7,787	9,815	(793)	9,520	9,577	9,816	10,061
5100.02 Vehicle Fuel Expense	23,208	19,561	26,081	(2,873)	21,378	21,912	22,460	23,022
5107.02 Vehicle Maintenance	8,500	9,191	12,255	(3,755)	10,000	10,250	10,506	10,769
6000.02 Minor Equipment	1,000	3,524	4,699	(3,699)	17,000	3,425	3,511	3,599
6050.02 Major Equipment	-	-	-	-	50,000	-	55,000	-
EMS Administration Total	\$ 440,080	\$ 298,016	\$ 434,141	\$ 5,939	\$ 521,339	\$ 475,047	\$ 549,957	\$ 514,277

**TOWNSHIP OF HAVERFORD - CODE ENFORCEMENT DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 413 - Code Enforcement								
1201.02 Wages - Full Time	\$ 509,732	\$ 366,079	\$ 499,079	\$ 10,653	\$ 509,752	\$ 525,441	\$ 539,772	\$ 554,504
1204.02 Wages - Part Time	29,513	19,734	28,000	1,513	28,825	28,825	28,825	28,825
1209.02 Wages - Perfect Attendance	1,500	1,500	1,500	-	2,464	2,464	2,464	2,464
1500.02 Life Insurance	1,800	1,272	1,700	100	1,800	1,800	1,800	1,800
1505.02 Health Benefits	135,815	94,170	124,846	10,969	147,989	159,828	172,614	186,423
1510.02 Rx/Dental/Vision/LTD	21,766	16,587	22,116	(350)	29,469	30,942	32,489	34,113
1515.02 Pension Fund	150,351	36,397	150,351	-	148,469	155,892	168,363	176,781
1520.02 Workers Compensation	18,253	18,290	18,290	(37)	19,760	20,748	21,785	22,874
1900.02 Social Security	33,526	23,371	32,772	754	33,545	34,517	35,406	36,319
1901.02 Medicare	7,841	5,466	7,664	177	7,845	8,073	8,280	8,494
1950.02 Third Party Plan Reviews	6,000	4,399	5,865	135	6,000	6,150	6,304	6,462
2000.02 Miscellaneous Expenses	3,000	4,475	5,967	(2,967)	3,000	3,075	3,152	3,231
2002.02 Office Supplies	3,000	2,344	3,125	(125)	3,000	3,075	3,152	3,231
2005.02 Computer Expense	4,000	2,582	3,443	557	2,600	2,665	2,732	2,800
2101.02 Postage Expense	3,374	3,531	4,708	(1,334)	3,750	3,844	3,940	4,039
2501.02 Health Related Expense	3,000	2,903	3,000	-	3,000	3,075	3,152	3,231
2600.02 Assoc Dues & Memberships	2,000	135	2,000	-	2,000	2,050	2,101	2,154
2601.02 Publications & Subscriptions	300	-	300	-	300	308	316	324
2602.02 Training	2,000	2,134	2,000	-	2,000	2,050	2,101	2,154
2902.02 Legal expenses	3,000	3,118	4,677	(1,677)	3,000	3,075	3,152	3,231
2903.02 Professional Services - Special	1,000	3,530	4,707	(3,707)	1,000	1,025	1,051	1,077
3000.02 Communications	11,000	9,384	12,512	(1,512)	12,200	12,505	12,818	13,138
4000.02 Copier Lease/Maintenance	1,180	923	1,231	(51)	1,214	1,244	1,275	1,307
4117.02 Vehicle Insurance	7,218	6,230	7,853	(635)	7,616	7,806	8,001	8,201
5100.02 Vehicle Fuel Expense	8,573	4,348	5,797	2,776	7,061	7,238	7,419	7,604
5107.02 Vehicle Maintenance	6,000	8,540	12,000	(6,000)	7,000	7,175	7,354	7,538
6050.02 Major Equipment	-	-	56,000	(56,000)	30,000	-	31,519	-
9219.02 Credit Card Processing	-	-	-	-	3,000	3,075	3,152	3,231
Code Enforcement Total	\$ 974,742	\$ 641,442	\$ 1,021,503	\$ (46,761)	\$ 1,027,659	\$ 1,037,965	\$ 1,114,489	\$ 1,125,550

**TOWNSHIP OF HAVERFORD - COMMUNITY DEVELOPMENT DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 416 - Community Development								
1201.02 Wages - Full Time	\$ 175,158	\$ 137,461	\$ 166,056	\$ 9,102	\$ 251,390	\$ 254,300	\$ 257,283	\$ 260,340
1202.02 Wages - Appointed Officials	32,500	23,990	32,500	-	32,500	32,500	32,500	32,500
1204.02 Wages - Part Time	-	1,332	1,332	(1,332)	-	-	-	-
1209.02 Wages - Perfect Attendance	750	750	750	-	750	750	750	750
1500.02 Life Insurance	500	309	431	69	750	750	750	750
1505.02 Health Benefits	28,235	21,176	25,169	3,066	53,517	57,798	62,422	67,416
1510.02 Rx/Dental/Vision/LTD	31,328	10,609	14,145	17,183	20,259	21,272	22,336	23,453
1515.02 Pension Fund	49,759	12,132	49,759	-	53,135	55,792	60,255	63,268
1520.02 Workers Compensation	6,924	7,023	7,023	(99)	10,539	11,066	11,619	12,200
1900.02 Social Security	12,921	9,951	12,440	481	17,648	17,828	18,013	18,203
1901.02 Medicare	3,022	2,327	2,909	113	4,127	4,169	4,213	4,257
2000.02 Miscellaneous Expenses	1,000	208	500	500	1,000	1,011	1,022	1,033
2002.02 Office Supplies	1,000	416	1,000	-	1,000	1,011	1,022	1,033
2005.02 Computer Expense	6,000	1,622	6,000	-	6,000	6,066	6,133	6,200
2010.02 Secretarial Minutes	2,750	750	1,500	1,250	2,750	2,780	2,811	2,842
2101.02 Postage Expense	3,474	3,531	4,708	(1,234)	3,850	3,892	3,935	3,978
2106.02 Advertising	8,000	5,383	7,177	823	8,000	8,088	8,177	8,267
2211.02 Planning & Development	50,000	588	20,000	30,000	40,000	25,000	10,000	10,000
2600.02 Assoc Dues & Memberships	5,000	2,500	5,000	-	5,000	5,055	5,111	5,167
2602.02 Training	-	-	-	-	1,000	1,011	1,022	1,033
2902.02 Legal Expenses	20,000	20,571	30,857	(10,857)	25,000	25,275	25,553	25,834
2903.02 Professional Fees - Special Cases	125,000	69,150	125,000	-	175,000	176,925	178,871	180,839
2904.02 Engineering Fees	20,000	3,772	5,029	14,971	20,000	20,220	20,442	20,667
2906.02 Engineering Fees - BMP Site Inspection	3,000	911	3,000	-	3,000	3,033	3,066	3,100
3000.02 Communications	2,000	2,542	3,389	(1,389)	2,000	2,022	2,044	2,066
4000.02 Copier Lease/Maintenance	320	774	1,032	(712)	1,149	1,162	1,175	1,188
9010.02 Hearing Transcripts	12,000	12,713	16,951	(4,951)	12,000	12,132	12,265	12,400
Comm Development Total	\$ 600,641	\$ 352,491	\$ 543,657	\$ 56,984	\$ 751,364	\$ 750,908	\$ 752,790	\$ 768,784

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SANITATION)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 427 - P/W - Sanitation								
1201.02 Wages - Full Time	\$ 1,516,426	\$ 1,108,033	\$ 1,517,071	\$ (645)	\$ 1,565,380	\$ 1,617,639	\$ 1,658,080	\$ 1,699,532
1204.02 Wages - Part Time	382,774	286,449	372,494	10,280	382,774	382,774	382,774	382,774
1209.02 Wages - Perfect Attendance	12,844	11,344	11,344	1,500	11,355	11,355	11,355	11,355
1210.02 Wages - Overtime	1,500	630	1,200	300	1,500	1,500	1,500	1,500
1500.02 Life Insurance	5,100	3,782	5,048	52	5,100	5,100	5,100	5,100
1505.02 Health Benefits	431,896	344,114	466,821	(34,925)	448,622	484,512	523,273	565,135
1510.02 Rx/Dental/Vision/LTD	81,287	60,829	81,105	182	95,568	100,346	105,363	110,631
1515.02 Pension Fund	479,766	115,257	479,766	-	472,891	496,536	536,259	563,072
1520.02 Workers Compensation	63,572	63,673	63,673	(101)	71,135	74,692	78,427	82,348
1900.02 Social Security	118,640	85,484	117,931	709	121,583	124,823	127,330	129,900
1901.02 Medicare	27,746	19,992	27,581	165	28,435	29,192	29,779	30,380
2000.02 Miscellaneous Expenses	1,500	1,281	1,708	(208)	2,200	2,255	2,311	2,369
2101.02 Postage Expense	5,000	4,669	4,669	331	4,833	4,954	5,078	5,205
2770.02 Bulk Pickup Expense	58,000	56,057	74,743	(16,743)	56,700	58,118	59,571	61,060
2771.02 Recycling	258,000	229,366	305,821	(47,821)	409,500	419,738	430,231	440,987
2772.02 Landfill/Disposal Cost	959,300	740,725	888,870	70,430	959,300	983,283	1,007,865	1,033,062
2803.02 Uniforms	4,400	870	4,400	-	6,000	6,150	6,304	6,462
3000.02 Communications	3,000	1,546	2,061	939	2,500	2,563	2,627	2,693
3001.02 Radio Rent/Maintenance	1,200	1,004	1,339	(139)	6,642	6,808	6,978	7,152
4117.02 Vehicle Insurance	18,044	15,575	19,631	(1,587)	19,040	19,516	20,004	20,504
5100.02 Vehicle Fuel Expense	150,439	113,536	151,381	(942)	141,166	144,695	148,312	152,020
5107.02 Vehicle Maintenance	128,000	127,439	169,919	(41,919)	140,000	143,500	147,088	150,765
6050.02 Major Equipment	200,697	106,704	461,628	(260,931)	185,000	189,625	194,366	199,225
9219.02 Credit Card Processing	2,600	1,537	2,049	551	2,500	2,563	2,627	2,693
P/W - Sanitation Total	\$ 4,911,731	\$ 3,499,896	\$ 5,232,253	\$ (320,522)	\$ 5,139,724	\$ 5,312,237	\$ 5,492,602	\$ 5,665,924

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (HIGHWAYS)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 430 - P/W - Highways								
1201.02 Wages - Full Time	\$ 2,353,690	\$ 1,732,912	\$ 2,334,639	\$ 19,051	\$ 2,239,365	\$ 2,298,149	\$ 2,356,790	\$ 2,417,943
1204.02 Wages - Part Time	129,774	26,675	129,675	99	129,774	129,774	129,774	129,774
1209.02 Wages - Perfect Attendance	15,750	14,250	14,250	1,500	11,369	11,369	11,369	11,369
1210.02 Wages - Overtime	26,000	30,221	32,000	(6,000)	26,000	26,000	26,000	26,000
1500.02 Life Insurance	7,400	5,346	7,125	275	6,700	6,700	6,700	6,700
1505.02 Health Benefits	639,412	464,654	620,326	19,086	594,451	642,007	693,368	748,837
1510.02 Rx/Dental/Vision/LTD	229,584	129,902	173,203	56,381	207,312	217,678	228,562	239,990
1515.02 Pension Fund	683,382	163,786	683,382	-	623,992	655,192	707,607	742,987
1520.02 Workers Compensation	87,490	87,536	87,536	(46)	91,554	96,132	100,939	105,986
1900.02 Social Security	156,563	111,158	150,695	5,868	141,763	145,185	148,629	152,224
1901.02 Medicare	36,616	25,997	35,243	1,373	33,154	33,955	34,760	35,601
2000.02 Miscellaneous Expenses	7,000	24,640	30,000	(23,000)	15,900	16,298	16,705	17,123
2002.02 Office Supplies	2,500	2,597	3,463	(963)	6,000	6,150	6,304	6,462
2301.02 Road Materials	15,000	4,418	10,000	5,000	15,000	15,375	15,759	16,153
2306.02 Signs & Road Paint	40,000	22,615	30,153	9,847	40,000	41,000	42,025	43,076
2308.02 Leaf Disposal	55,000	16,052	55,000	-	60,000	61,500	63,038	64,614
2602.02 Training	2,000	1,135	2,000	-	2,000	2,050	2,101	2,154
2730.02 Storm Sewers	25,000	27,611	36,815	(11,815)	25,000	25,625	26,266	26,923
2803.02 Uniforms Regular	11,000	7,968	11,000	-	11,680	11,972	12,271	12,578
2904.02 Engineering Fees	45,000	17,245	22,993	22,007	35,000	35,875	36,772	37,691
3000.02 Communications	14,000	9,987	13,316	684	20,700	21,218	21,748	22,292
3001.02 Radio Rent/Maintenance	5,750	4,166	5,555	195	10,296	10,553	10,817	11,087
3442.02 Contracted Services	15,000	137,720	150,000	(135,000)	10,000	10,250	10,506	10,769
4000.02 Copier Lease/Maintenance	320	774	1,032	(712)	1,149	1,178	1,207	1,237
4117.02 Vehicle Insurance	50,524	43,609	54,967	(4,443)	53,312	54,645	56,011	57,411
4300.02 Maint & Repair Equipment	5,000	2,436	3,248	1,752	5,000	5,125	5,253	5,384
4301.02 Maint & Repair Facilities	30,000	18,831	25,108	4,892	30,000	30,750	31,519	32,307
5100.02 Vehicle Fuel Expense	103,377	62,275	83,033	20,344	89,640	91,881	94,178	96,532
5107.02 Vehicle Maintenance	130,000	71,247	94,996	35,004	125,000	128,125	131,328	134,611
6000.02 Minor Equipment	15,000	17,810	23,747	(8,747)	15,000	15,375	15,759	16,153
6050.02 Major Equipment	171,000	142,379	171,000	-	287,007	136,190	102,304	140,632
P/W - Highway Total	\$ 5,108,132	\$ 3,427,952	\$ 5,095,500	\$ 12,632	\$ 4,963,118	\$ 4,983,276	\$ 5,146,369	\$ 5,372,600

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (HIGHWAYS)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 432 - P/W - Snow Removal								
1211.02 Wages - Overtime Snow	\$ 125,000	\$ 55,789	\$ 80,000	\$ 45,000	\$ 120,000	\$ 123,600	\$ 126,690	\$ 129,857
1900.02 Social Security	7,750	-	4,960	2,790	7,440	7,663	7,855	8,051
1901.02 Medicare	1,813	-	1,160	653	1,740	1,792	1,837	1,883
2000.02 Miscellaneous Expense	3,000	1,262	2,000	1,000	2,750	2,780	2,811	2,842
9006.02 Snow Removal Materials	135,000	99,635	125,000	10,000	125,000	126,375	127,765	129,170
P/W - Snow Total	\$ 272,563	\$ 156,686	\$ 213,120	\$ 59,443	\$ 256,930	\$ 262,210	\$ 266,958	\$ 271,803

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (STREET & TRAFFIC LIGHTING)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 434 - Street & Traffic Lighting								
2014.02 Street Lights - Electric	\$ 660,000	\$ 447,958	653,480	\$ 6,520	\$ 660,000	\$ 509,500	\$ 415,238	\$ 425,619
2015.02 Traffic Signals - Electric	22,000	14,576	21,163	837	22,000	22,550	23,114	23,692
2307.02 Lights/Signals: Knockdowns	5,000	-	-	5,000				
2312.02 Lights/Signals: Maintenance	90,000	103,366	137,821	(47,821)	135,000	138,375	141,834	145,380
3000.02 Communications	1,500	1,247	1,663	(163)	1,100	1,128	1,156	1,185
Street & Traffic Lighting Total	\$ 778,500	\$ 567,147	\$ 814,127	\$ (35,627)	\$ 818,100	\$ 671,553	\$ 581,342	\$ 595,876

**TOWNSHIP OF HAVERFORD - ADMINISTRATION DEPARTMENT (AUXILIARY)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 440 - Auxiliary Functions								
2000.02 Miscellaneous Expenses	\$ 42,230	\$ 40,935	\$ 40,935	\$ 1,295	\$ 42,000	\$ 43,260	\$ 44,558	\$ 45,895
2233.02 Life Insurance - Civilian Retired	7,100	5,962	6,583	517	6,850	6,850	6,850	6,850
2239.02 Health Benefits - Retired/Other Civilian	99,463	80,212	112,610	(13,147)	95,512	103,153	111,405	120,317
2246.02 Rx/Dental/Vision - Retired/Othr Civilian	85,022	30,307	40,409	44,613	49,711	52,197	54,807	57,547
9007.02 Library Subsidy	1,164,679	885,959	1,164,679	-	1,236,929	1,250,535	1,264,291	1,278,198
9008.02 Life Insurance-Library	2,300	1,501	2,016	284	2,450	2,477	2,504	2,532
9009.02 Health Benefits-Library	87,354	68,506	91,578	(4,224)	92,291	93,306	94,332	95,370
9010.02 Rx/Dental/Vision/LTD-Library	24,042	19,578	26,104	(2,062)	33,863	35,556	37,334	39,201
9011.02 Pension Fund-Library	31,616	-	31,616	-	59,173	62,132	67,103	70,458
9013.02 Shade Tree Commission	25,000	23,345	25,000	-	7,500	32,688	8,505	33,718
9014.02 Human Relations Commission	1,550	-	1,550	-	2,000	2,050	2,101	2,154
9024.02 Patriotic & Civic Celebration	600	300	600	-	600	600	600	600
9026.02 Nitre Hall Maintenance	2,000	6,292	6,500	(4,500)	3,100	3,178	3,257	3,338
9027.02 Federal School Maintenance	2,000	1,369	1,825	175	3,050	3,126	3,204	3,284
9028.02 Grange Maintenance	18,000	14,945	18,000	-	20,000	20,500	21,013	21,538
9031.02 Emergency Management	7,000	26,858	35,811	(28,811)	10,000	10,250	10,506	10,769
9050.02 Banking Costs	30,000	21,130	28,173	1,827	30,000	30,750	31,519	32,307
9082.02 Havertown Day Expenses	24,000	2,925	24,000	-	24,000	24,600	25,215	25,845
9902.02 Transfer to Other Funds	100,000	100,000	100,000	-	850,000	100,000	100,000	100,000
Auxiliary Total	\$ 1,753,956	\$ 1,330,124	\$ 1,757,989	\$ (4,033)	\$ 2,569,029	\$ 1,877,208	\$ 1,889,104	\$ 1,949,921

**TOWNSHIP OF HAVERFORD - PARKS AND RECREATION DEPARTMENT (RECREATION PROGRAMS)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 450 - Parks & Recreation								
1201.02 Wages - Full Time	\$ 724,954	\$ 445,498	\$ 740,845	\$ (15,891)	\$ 518,339	\$ 538,792	\$ 552,261	\$ 566,067
1204.02 Wages - Part Time	403,000	361,488	403,000	-	430,000	430,000	430,000	430,000
1209.02 Wages - Perfect Attendance	6,750	6,750	6,750	-	5,250	5,250	5,250	5,250
1500.02 Life Insurance	2,200	1,578	2,105	95	2,150	2,150	2,150	2,150
1505.02 Health Benefits	155,757	115,392	154,331	1,426	164,313	177,458	191,655	206,987
1510.02 Rx/Dental/Vision/LTD	60,146	30,887	41,183	18,963	50,320	52,836	55,478	58,252
1515.02 Pension Fund	58,268	12,132	58,268	-	57,886	60,780	65,642	68,924
1520.02 Workers Compensation	54,760	54,406	54,406	354	38,861	40,804	42,844	44,986
1900.02 Social Security	61,352	49,626	64,337	(2,985)	59,123	60,391	61,226	62,082
1901.02 Medicare	16,453	11,606	16,684	(231)	13,827	14,124	14,319	14,519
2000.02 Miscellaneous Expenses	5,000	11,001	14,668	(9,668)	5,000	5,125	5,253	5,384
2002.02 Office Supplies	6,000	5,648	7,531	(1,531)	7,000	7,175	7,354	7,538
2005.02 Computer Expense	1,200	1,666	2,221	(1,021)	2,500	2,563	2,627	2,693
2013.02 Utilities - CREC	61,000	38,894	55,000	6,000	61,000	62,525	64,088	65,690
2101.02 Postage Expense	10,575	7,264	11,000	(425)	10,950	11,224	11,505	11,793
2270.02 Program Insurance	5,500	-	5,500	-	5,500	5,638	5,779	5,923
2600.02 Assoc Dues & Memberships	1,300	-	1,500	(200)	1,500	1,538	1,576	1,615
2601.02 Publications & Subscriptions	700	-	700	-	500	513	526	539
2602.02 Training	3,200	2,928	3,904	(704)	8,500	8,713	8,931	9,154
3000.02 Communications	12,000	9,950	13,267	(1,267)	12,550	12,864	13,186	13,516
4000.02 Copier Lease/Maintenance	8,168	4,594	6,125	2,043	7,554	7,743	7,937	8,135
4117.02 Vehicle Insurance	7,218	6,230	7,853	(635)	7,616	7,806	8,001	8,201
5100.02 Vehicle Fuel Expense	1,859	1,003	1,337	522	3,599	3,689	3,781	3,876
5107.02 Vehicle Maintenance	3,000	-	3,000	-	3,000	3,075	3,152	3,231
5300.02 Capital Reserve	5,000	5,720	7,627	(2,627)	5,000	5,125	5,253	5,384
6050.02 Major Equipment	-	-	-	-	35,000	35,875	-	-
9200.02 Exceptional Children Supplies	3,000	711	948	2,052				
9210.02 Summer Playground Program	23,500	26,110	28,000	(4,500)	25,000	25,625	26,266	26,923
9211.02 Concession Stand Expense	1,500	707	943	557	1,500	1,538	1,576	1,615
9219.02 Credit Card Processing	69,000	70,439	80,000	(11,000)	75,000	76,875	78,797	80,767
9220.02 Program Expenditures	370,000	325,945	375,000	(5,000)	374,000	383,350	392,934	402,757
9232.02 Operating Expenses - CREC	59,000	61,289	75,000	(16,000)	68,000	69,700	71,443	73,229
Parks & Recreation Total	\$ 2,201,360	\$ 1,669,462	\$ 2,243,033	\$ (41,673)	\$ 2,060,338	\$ 2,120,864	\$ 2,140,790	\$ 2,197,180

**TOWNSHIP OF HAVERFORD - SKATING DEPARTMENT
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 451 - Ice Skating Rink								
1201.02 Wages - Full Time	\$ 158,679	\$ 113,945	\$ 156,393	\$ 2,286	\$ 164,548	\$ 169,928	\$ 174,176	\$ 178,530
1204.02 Wages - Part Time	95,000	36,910	60,000	35,000	95,000	95,000	95,000	95,000
1209.02 Wages - Perfect Attendance	1,031	1,031	1,031	-	2,250	2,250	2,250	2,250
1210.02 Wages - Overtime	1,000	623	1,000	-	1,000	1,000	1,000	1,000
1500.02 Life Insurance	700	509	679	21	700	700	700	700
1505.02 Health Benefits	53,517	41,563	54,939	(1,422)	53,517	57,798	62,422	67,416
1510.02 Rx/Dental/Vision/LTD	45,796	23,420	31,227	14,569	38,435	40,357	42,375	44,494
1515.02 Pension Fund	27,263	6,066	27,263	-	26,796	28,136	30,387	31,906
1520.02 Workers Compensation	20,142	19,961	19,961	181	12,515	13,141	13,798	14,488
1900.02 Social Security	15,854	9,228	13,542	2,312	16,293	16,627	16,890	17,160
1901.02 Medicare	3,708	2,158	3,167	541	3,811	3,889	3,950	4,013
2000.02 Miscellaneous Expenses	1,500	97	1,000	500	1,500	1,517	1,534	1,551
2002.02 Office Supplies	1,250	170	750	500	2,250	2,275	2,300	2,325
2013.02 Utilities	150,000	102,141	136,188	13,812	137,500	139,013	140,542	142,088
2101.02 Postage Expense	540	565	848	(308)	600	607	614	621
2103.02 Police Security Expense	2,000	-	1,000	1,000	2,000	2,022	2,044	2,066
2106.02 Advertising	2,000	-	1,500	500	2,000	2,022	2,044	2,066
2107.02 Promotion Activities	4,500	1,050	3,000	1,500	5,000	5,055	5,111	5,167
2600.02 Assoc Dues & Memberships	1,750	890	1,187	563	1,750	1,769	1,788	1,808
2601.02 Publications & Subscriptions	750	75	750	-	750	758	766	774
2904.02 Engineering Fees	500	646	500	-	500	506	512	518
3000.02 Communications	7,000	3,987	5,316	1,684	7,800	7,886	7,973	8,061
4000.02 Copier Lease/Maintenance	1,676	1,262	1,683	(7)	1,538	1,555	1,572	1,589
4300.02 Maintenance & Repairs	55,000	15,051	40,000	15,000	50,000	50,550	51,106	51,668
5110.02 Zamboni Gas, Maintenance & Insur	7,500	7,362	8,768	(1,268)	8,650	8,745	8,841	8,938
5115.02 Purchase of Rental Skates	5,000	4,465	5,000	-	5,000	5,055	5,111	5,167
5116.02 Instructor Expense	54,500	42,615	50,000	4,500	59,500	60,155	60,817	61,486
5117.02 Rink Equipment	25,000	18,799	25,000	-	25,000	25,275	25,553	25,834
5214.02 Vending Machines	3,000	2,751	3,668	(668)	3,000	3,033	3,066	3,100
5228.02 Gate Sharing Expense	9,000	1,217	9,000	-	9,000	9,099	9,199	9,300
9219.02 Credit Card Processing	5,000	4,593	6,124	(1,124)	5,750	5,813	5,877	5,942
Ice Skating Rink Total	\$ 760,156	\$ 463,150	\$ 670,484	\$ 89,672	\$ 743,953	\$ 761,536	\$ 779,318	\$ 797,026

**TOWNSHIP OF HAVERFORD - PARKS AND RECREATION DEPARTMENT (PARKS MAINTENANCE)
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 454 - Parks Maintenance								
1201.02 Wages - Full Time	\$ 409,806	\$ 299,458	\$ 410,002	\$ (196)	\$ 427,217	\$ 440,173	\$ 451,176	\$ 462,456
1204.02 Wages - Part Time	189,000	113,374	179,874	9,126	189,000	191,000	191,000	191,000
1209.02 Wages - Perfect Attendance	1,500	1,500	1,500	-	1,500	1,500	1,500	1,500
1210.02 Wages - Overtime	1,500	1,461	1,600	(100)	1,500	1,500	1,500	1,500
1500.02 Life Insurance	1,500	1,051	1,401	99	1,500	1,500	1,500	1,500
1505.02 Health Benefits	137,130	102,135	137,130	-	137,130	148,100	159,948	172,744
1510.02 Rx/Dental/Vision/LTD	25,171	16,533	22,044	3,127	27,923	29,319	30,785	32,324
1515.02 Pension Fund	127,950	30,331	127,950	-	124,421	130,642	141,093	148,148
1520.02 Workers Compensation	20,142	20,330	20,330	(188)	22,395	23,515	24,691	25,926
1900.02 Social Security	37,312	25,770	36,765	547	38,391	39,319	40,001	40,700
1901.02 Medicare	8,726	6,027	8,598	128	8,979	9,196	9,355	9,519
2000.02 Miscellaneous Expense	6,500	1,934	3,000	3,500	3,800	3,842	3,884	3,927
2005.02 Computer Expense	900	3,039	4,000	(3,100)	4,000	4,044	4,088	4,133
2013.02 Utilities for Parks	56,000	34,881	46,508	9,492	53,000	53,583	54,172	54,768
2602.02 Training	1,200	-	1,200	-	1,200	1,213	1,226	1,239
2803.02 Uniforms Regular	1,600	1,337	1,783	(183)	1,600	1,618	1,636	1,654
3000.02 Communications	4,500	2,595	3,460	1,040	4,000	4,044	4,088	4,133
4117.02 Vehicle Insurance	12,631	10,902	13,741	(1,110)	13,328	13,994	14,694	15,429
4300.02 Maintenance & Repair - Eqpt	9,000	6,703	8,937	63	12,000	12,132	12,265	12,400
4301.02 Maintenance & Repair - Facilities	122,000	78,962	105,283	16,717	102,000	103,122	104,256	105,403
5100.02 Vehicle Fuel Expense	30,756	23,331	31,108	(352)	34,328	34,706	35,088	35,474
5107.02 Vehicle Maintenance	14,000	10,988	14,651	(651)	16,000	16,176	16,354	16,534
6000.02 Minor Equipment	3,000	285	3,000	-	3,000	3,033	3,066	3,100
6050.02 Major Equipment	19,200	17,592	19,200	-	25,500	100,000	32,000	-
9227.02 Open Space	6,000	10,095	13,460	(7,460)	6,000	6,066	6,133	6,200
Parks Maintenance Total	\$ 1,247,024	\$ 820,614	\$ 1,216,525	\$ 30,499	\$ 1,259,712	\$ 1,373,337	\$ 1,345,499	\$ 1,351,711

**TOWNSHIP OF HAVERFORD - DEBT SERVICE
2020 PROPOSED PRELIMINARY BUDGET - GENERAL FUND EXPENDITURES**

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 1 - GENERAL FUND EXPENDITURES								
Department 471 - Debt Service - Principal								
8302.02 Principal on Debt	\$ 1,915,000	\$ 1,270,000	\$ 1,745,000	\$ 170,000	\$ 2,045,000	\$ 2,045,000	\$ 2,420,000	\$ 2,720,000
Principal Debt Service Total	\$ 1,915,000	\$ 1,270,000	\$ 1,745,000	\$ 170,000	\$ 2,045,000	\$ 2,045,000	\$ 2,420,000	\$ 2,720,000
Department 472 - Debt Service - Interest								
8301.02 Interest on Debt	\$ 2,098,898	\$ 966,974	\$ 1,914,898	\$ 184,000	\$ 2,084,319	\$ 2,288,159	\$ 2,361,320	\$ 2,187,845
Interest Debt Service Total	\$ 2,098,898	\$ 966,974	\$ 1,914,898	\$ 184,000	\$ 2,084,319	\$ 2,288,159	\$ 2,361,320	\$ 2,187,845

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 8 - SEWER FUND REVENUES								
Sewer Fund Revenues	\$ 4,597,963	\$ 4,615,663	\$ 4,647,165	\$ 49,202	\$ 4,728,181	\$ 4,533,181	\$ 4,533,181	\$ 4,533,181
Proposed Total Sewer Fund Revenues	\$ 4,597,963	\$ 4,615,663	\$ 4,647,165	\$ 49,202	\$ 4,728,181	\$ 4,533,181	\$ 4,533,181	\$ 4,533,181

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 8 - SEWER FUND REVENUES								
Department 300 - Revenues								
3401.01 Interest Income	\$ 75,000	\$ 134,041	\$ 150,000	\$ 75,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000
3671.01 Radnor & Lower Merion Swr Rents	120,000	113,101	113,101	(6,899)	110,000	110,000	110,000	110,000
3680.01 Sewer Rent Current Year	4,318,923	4,345,528	4,345,532	26,609	4,272,843	4,272,843	4,272,843	4,272,843
3681.01 Sewer Rent Penalty Current Year	15,040	4,887	15,040	-	13,138	13,138	13,138	13,138
3683.01 Sewer Rent Prior Year	-	(8)	(8)	(8)	-	-	-	-
3690.01 Satisfaction Filing Fees	8,000	9,151	10,000	2,000	9,000	9,000	9,000	9,000
3692.01 Lateral Permits	6,000	3,000	6,000	-	6,000	6,000	6,000	6,000
3702.01 Miscellaneous Items	55,000	5,963	7,500	(47,500)	7,200	7,200	7,200	7,200
3900.01 Retained Earnings Forward	-	-	-	-	195,000	-	-	-
Sewer Fund Revenue Totals	4,597,963	4,615,663	4,647,165	49,202	4,728,181	4,533,181	4,533,181	4,533,181
Proposed Total Sewer Fund Revenues	\$ 4,597,963	\$ 4,615,663	\$ 4,647,165	\$ 49,202	\$ 4,728,181	\$ 4,533,181	\$ 4,533,181	\$ 4,533,181

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 8 - SEWER FUND EXPENSES								
Dept. 429 - Sewer Operations	\$ 4,597,963	\$ 3,463,793	\$ 4,471,062	\$ 126,901	\$ 4,728,181	\$ 5,045,615	\$ 4,963,798	\$ 5,083,300
Proposed Total Sewer Fund Expenses	\$ 4,597,963	\$ 3,463,793	\$ 4,471,062	\$ 126,901	\$ 4,728,181	\$ 5,045,615	\$ 4,963,798	\$ 5,083,300
Net Fund Performance	\$ -		\$ 176,103		\$ 0	\$ (512,434)	\$ (430,617)	\$ (550,119)

**TOWNSHIP OF HAVERFORD - PUBLIC WORKS DEPARTMENT (SEWER OPERATIONS)
2020 PROPOSED PRELIMINARY BUDGET - SEWER FUND REVENUES**

Account #	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 8 - SEWER FUND EXPENSES								
Department 429 - Sewer Operating								
1201.02 Wages - Full Time	\$ 291,519	\$ 213,002	\$ 291,528	\$ (9)	\$ 301,655	\$ 314,096	\$ 321,948	\$ 329,996
1204.02 Wages - Part Time	57,269	37,242	57,000	269	60,329	60,329	60,329	60,329
1209.02 Wages - Perfect Attendance	2,250	1,500	1,500	750	3,000	3,000	3,000	3,000
1210.02 Wages - Overtime	5,000	5,150	7,500	(2,500)	5,000	5,150	5,305	5,438
1211.02 Wages - Overtime Snow	13,500	6,805	8,500	5,000	10,000	10,300	10,609	10,874
1500.02 Life Insurance	1,050	780	1,040	10	1,050	1,050	1,050	1,050
1505.02 Health Benefits	114,235	92,236	120,794	(6,559)	109,683	118,458	127,935	138,170
1510.02 Rx/Dental/Vision/LTD	75,794	54,854	73,139	2,655	93,562	98,240	103,152	108,310
1515.02 Pension Fund	76,929	18,198	76,929	-	75,408	79,178	85,512	89,788
1520.02 Workers Compensation	11,959	12,075	12,075	(116)	13,832	14,524	15,250	16,013
1900.02 Social Security	22,911	15,948	22,694	217	23,559	24,358	24,874	25,397
1901.02 Medicare	5,358	3,730	5,307	51	5,510	5,697	5,817	5,940
2000.02 Miscellaneous Expenses	5,000	6,266	8,355	(3,355)	5,000	5,125	5,253	5,384
2002.02 Office Supplies	750	211	281	469	750	769	788	808
2101.02 Postage Expense	5,000	4,669	4,669	331	4,834	4,955	5,079	5,206
2301.02 Road Materials	20,000	573	10,000	10,000	15,000	15,375	15,759	16,153
2701.02 Sewer Disposal - RHM	1,359,004	1,154,788	1,517,420	(158,416)	1,618,909	1,659,382	1,700,867	1,743,389
2702.02 Cobbs Creek Operations	1,335,000	1,065,702	1,420,936	(85,936)	1,491,983	1,529,283	1,567,515	1,606,703
2703.02 Cobbs Creek Debt	193,000	-	-	193,000				
2705.02 Cobbs Creek Capital	50,000	2,895	10,000	40,000	30,000	30,750	31,519	32,307
2706.02 Leachate Treatment	40,000	15,351	18,421	21,579	30,000	30,750	31,519	32,307
2722.02 Sewer Rent Billing Expense	18,000	14,136	28,000	(10,000)	18,000	18,450	18,911	19,384
2723.02 Refunds - Second Meters	3,500	2,171	2,500	1,000	2,500	2,563	2,627	2,693
2724.02 Lien - Filing & Legal Fees	6,000	5,627	6,000	-	6,000	6,150	6,304	6,462
2725.02 Rdg Srvcg Maintenance	375	230	307	68	375	384	394	404
2727.02 Sanitary Sewer Back-up Expense	5,000	7,500	15,000	(10,000)	15,000	15,375	15,759	16,153
2730.02 Sanitary Sewer Construction	145,000	41,509	50,000	95,000	75,000	76,875	78,797	80,767
2803.02 Uniforms Regular	1,900	-	1,900	-	1,900	1,948	1,997	2,047
2904.02 Engineering Fees	45,000	8,009	10,000	35,000	25,000	25,625	26,266	26,923
3000.02 Communications	5,500	4,501	6,001	(501)	5,300	5,433	5,569	5,708
4108.02 General Liability Insurance	20,058	17,507	21,303	(1,245)	19,305	19,788	20,283	20,790
4117.02 Vehicle Insurance	7,218	6,230	7,853	(635)	7,616	7,806	8,001	8,201
5100.02 Vehicle Fuel Expense	33,884	19,753	26,337	7,547	28,121	28,824	29,545	30,284
5107.02 Vehicle Maintenance	15,000	9,385	12,513	2,487	15,000	15,375	15,759	16,153
6000.02 Minor Equipment	6,000	15,260	15,260	(9,260)	10,000	10,250	10,506	10,769
6050.02 Major Equipment	-	-	-	-	-	200,000	-	-
9902.02 Transfer to Other Funds	600,000	600,000	600,000	-	600,000	600,000	600,000	600,000
Sewer Operating Total	\$ 4,597,963	\$ 3,463,793	\$ 4,471,062	\$ 126,901	\$ 4,728,181	\$ 5,045,615	\$ 4,963,798	\$ 5,083,300

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND REVENUES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 18 - CAPITAL FUND REVENUES								
Capital Fund Revenues	\$ 18,854,480	\$ 782,281	\$ 11,018,781	\$ (7,835,699)	\$ 18,505,755	\$ 16,550,825	\$ 5,823,987	\$ 4,240,037
Proposed Total Capital Fund Revenues	\$ 18,854,480	\$ 782,281	\$ 11,018,781	\$ (7,835,699)	\$ 18,505,755	\$ 16,550,825	\$ 5,823,987	\$ 4,240,037

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND REVENUES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 18 - CAPITAL FUND REVENUES								
Department 300 - Revenues								
3106.01 Business Tax Audits	\$ 5,000	\$ 13,013	\$ 15,000	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
3401.01 Interest Income	30,000	183,117	200,000	170,000	100,000	100,000	100,000	100,000
3549.01 Grant Revenues	1,551,605	234,701	434,701	(1,116,904)	832,000	581,500	-	-
3702.01 Miscellaneous Items	-	239,650	239,650	239,650	1,575	-	-	-
3714.01 Borrowing Proceeds	7,300,000	-	-	(7,300,000)	10,000,000	10,000,000	-	-
3720.01 Sale of Township Assets	25,000	11,800	11,800	(13,200)	15,000	15,000	15,000	15,000
3900.01 Fund Balance Forward	9,842,875	-	10,017,630	174,755	6,702,180	5,749,325	5,603,987	4,020,037
3908.01 Transfer from Other Funds	100,000	100,000	100,000	-	850,000	100,000	100,000	100,000
Capital Fund Revenue Totals	18,854,480	782,281	11,018,781	(7,835,699)	18,505,755	16,550,825	5,823,987	4,240,037
Proposed Total Capital Fund Revenues	\$ 18,854,480	\$ 782,281	\$ 11,018,781	\$ (7,835,699)	\$ 18,505,755	\$ 16,550,825	\$ 5,823,987	\$ 4,240,037

TOWNSHIP OF HAVERFORD
2020 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND EXPENDITURES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 18 - CAPITAL FUND EXPENDITURES								
Capital Fund Expenditures	\$ 18,854,480	\$ 3,148,265	\$ 4,316,601	\$ 14,537,879	\$ 18,505,755	\$ 16,550,825	\$ 5,823,987	\$ 4,240,037
Proposed Total Capital Fund Expenditures	\$ 18,854,480	\$ 3,148,265	\$ 4,316,601	\$ 14,537,879	\$ 18,505,755	\$ 16,550,825	\$ 5,823,987	\$ 4,240,037
Net Fund Performance	\$ -		\$ 6,702,180		\$ -	\$ -	\$ -	\$ -

TOWNSHIP OF HAVERFORD - CAPITAL FUND
2020 PROPOSED PRELIMINARY BUDGET - CAPITAL FUND EXPENDITURES

	2019				2020 Proposed Budget	2021 Assumed Budget	2022 Assumed Budget	2023 Assumed Budget
	Adopted Budget	Actual Thru 9/30/2019	Current Yr Projected	Variance				
FUND 18 - CAPITAL FUND EXPENDITURES								
Capital Expenditures								
Major Equipment	\$ -	\$ -	\$ -	\$ -	\$ 251,000	\$ 36,500	\$ 276,500	\$ 291,400
Infrastructure/General Facilities:	7,694,398	2,399,059	2,846,059	4,848,339	10,091,330	9,440,688	42,800	33,800
Road Paving Program								
Various storm sewer projects								
Traffic improvements								
Historic Building Projects								
LED Street Light Project								
ECV Charging Stations								
Facility Energy Efficiency Study								
Library/Brookline Capital Improvements								
Combined Municipal Services Building								
Financing Issues:	61,550	-	3,150	58,400	3,150	3,150	3,150	3,150
Bond Paying Agent								
Park Improvements:	1,835,000	655,399	1,368,585	466,415	1,827,850	1,366,500	1,381,500	475,000
Trail system plans and improvements								
Park infrastructure improvements								
Playground equipment								
Skatium Improvements	653,000	93,807	98,807	554,193	583,100	100,000	100,000	
Fund Balance Carryforward	8,610,532				5,749,325	5,603,987	4,020,037	3,436,687
Capital Expenditures Total	18,854,480	3,148,265	4,316,601	5,927,347	18,505,755	16,550,825	5,823,987	4,240,037
Capital Projects Total	\$ 18,854,480	\$ 3,148,265	\$ 4,316,601	\$ 5,927,347	\$ 18,505,755	\$ 16,550,825	\$ 5,823,987	\$ 4,240,037

**TOWNSHIP OF HAVERFORD - PROPOSED CAPITAL PROJECTS
FISCAL YEARS 2020 - 2023**

Requesting Dept	Planned Project	Intended Funding Source	2020 Proposed Projects	2021 Proposed Projects	2022 Proposed Projects	2023 Proposed Projects
INFO TECH	SQL SERVER UPGRADE	CAPITAL FUNDS	\$ 32,000			
INFO TECH	TAPE DRIVE FOR BACKUPS	CAPITAL FUNDS	\$ 19,000			
INFO TECH	STORAGE STAND	CAPITAL FUNDS		\$ 30,000		
INFO TECH	FIREBOXES (VARIOUS LOCATIONS)	CAPITAL FUNDS		\$ 6,500	\$ 4,500	
INFO TECH	MULTIMEDIA STORAGE UNIT	CAPITAL FUNDS			\$ 30,000	
INFO TECH	BLADE CHASIS	CAPITAL FUNDS				\$ 45,000
CODES	(1) VEHICLE (HYBRID)	OPERATING FUNDS	\$ 30,000		\$ 31,519	
POLICE	(5) POLICE VEHICLES	OPERATING FUNDS	\$ 267,000	\$ 273,675	\$ 280,517	\$ 287,530
PARKS & REC	(1) VEHICLE (ELECTRIC)	OPERATING FUNDS	\$ 35,000			
PARKS & REC	(1) VEHICLE (ELECTRIC AND/OR HYBRID)	OPERATING FUNDS		\$ 35,875		
PARKS & REC	REGRADE BALL FIELDS	CAPITAL FUNDS	\$ 100,000			
PARKS & REC	RESURFACE (8) BASKETBALL COURTS	CAPITAL FUNDS	\$ 200,000			
PARKS & REC	RESURFACE PARK PATHWAYS (ADA)	CAPITAL FUNDS	\$ 150,000			
PARKS & REC	INSTALL PERMANENT TRASH CANS AT PARKS	CAPITAL FUNDS	\$ 35,000			
PARKS & REC	REPLACE (3) BACKSTOPS	CAPITAL FUNDS	\$ 100,000			
PARKS & REC	REPLACE LIGHTS AT VETERANS FIELD	CAPITAL FUNDS	\$ 75,000			
PARKS & REC	REPLACE PLAYGROUND EQUIPMENT	CAPITAL FUNDS	\$ 250,000			
PARKS & REC	REPLACE FENCING AT PARKS	CAPITAL FUNDS	\$ 75,000			
PARKS & REC	REPLACE CREC AUDIT VISUAL EQPT	CAPITAL FUNDS	\$ 15,000			
PARKS & REC	REPLACE TURF FIELD	TURF PERMITS/FUTURE		\$ 250,000		
PARKS & REC	REPLACE LIGHTS AT RESERVE	CAPITAL FUND		\$ 125,000		
PARKS & REC	VARIOUS PARK IMPROVEMENTS	FUTURE BORROWING		\$ 375,000	\$ 800,000	\$ 475,000
BUILDINGS	HISTORICAL SOCIETY PROJECTS	CAPITAL FUNDS	\$ 107,330	\$ 140,688	\$ 42,800	\$ 33,800
BUILDINGS	ENERGY EFFICIENCY & USAGE STUDY	CAPITAL FUNDS	\$ 25,000			
BUILDINGS	LIBRARY/BROOKLINE CAPITAL IMPROVEMENTS	FUTURE BORROWING	\$ 8,125,000	\$ 7,500,000		
BUILDINGS	COMBINED MUNICIPAL SERVICES BLDG	CAPITAL FUNDS	\$ 162,000			
BUILDINGS	REPLACE SIGN FOR POLICE & ADMINISTRATION BLDG	CAPITAL FUNDS	\$ 15,000			
BUILDINGS	INSTALL EVC STATION @ CREC	CAPITAL/GRANT	\$ 20,000			
FIRE	REPAIRS TO FIRE TRAINING TOWER	CAPITAL FUNDS	\$ 65,000			
FIRE	PUMPER TRUCK (BROOKLINE)	CAPITAL FUNDS	\$ 200,000			
PARKS MAINT	(4) 61" RIDING MOWERS	OPERATING FUNDS	\$ 25,500			
PARKS MAINT	DEEP TINE AERATOR	OPERATING FUNDS		\$ 18,000		
PARKS MAINT	FORD PICK UP TRUCK	OPERATING FUNDS			\$ 32,000	
PARKS MAINT	FORD DUMP TRUCK	OPERATING FUNDS		\$ 82,000		
PARKS MAINT	HILLTOP PARKING IMPROVEMENTS	CAPITAL/GRANT	\$ 100,000			
PARKS MAINT	PATHS & WALKWAYS	CAPITAL (2018 GO)	\$ 132,600			
PARKS MAINT	VETERANS FIELD IMPROVEMENTS - PHASE 1	CAPITAL (2018 GO)	\$ 31,500			
PARKS MAINT	VETERANS FIELD IMPROVEMENTS - PHASE 2	CAPITAL (2018 GO)	\$ 418,750			

**TOWNSHIP OF HAVERFORD - PROPOSED CAPITAL PROJECTS
FISCAL YEARS 2020 - 2023**

Requesting Dept	Planned Project	Intended Funding Source	2020 Proposed Projects	2021 Proposed Projects	2022 Proposed Projects	2023 Proposed Projects
PARKS MAINT	PHASE 2 - PENNSY TRAIL (CONSTRUCTION)	CAPITAL/GRANT		\$ 581,500	\$ 581,500	
PARKS MAINT	PHASE 2 - PENNSY TRAIL (PRE CONSTRUCTION)	CAPITAL FUNDS	\$ 145,000	\$ 35,000		
SANITATION	CAB/CHASSIS WITH 20YD BODY	OPERATING FUNDS	\$ 185,000	\$ 189,625	\$ 194,366	\$ 199,225
HIGHWAY	CATERPILLAR SKID LOADER	STATE LIQUID FUELS FUNDS	\$ 75,800			
HIGHWAY	FORD PICKUPS W/PLOW	STATE LIQUID FUELS FUNDS	\$ 41,265	\$ 101,190	\$ 102,304	\$ 104,862
HIGHWAY	FORD DUMP TRUCK	STATE LIQUID FUELS FUNDS	\$ 80,000			
HIGHWAY	TOW BEHIND LEAF VACUUM	STATE LIQUID FUELS FUNDS	\$ 74,952			
HIGHWAY	(1) 40YD DUMPSTER	OPERATING FUNDS	\$ 6,070			
HIGHWAY	(2) 20 YD DUMPSTERS	OPERATING FUNDS	\$ 8,920			
HIGHWAY	(4) 10 FT ANGLED SNOW PLOWS	OPERATING FUNDS		\$ 35,000		\$ 35,770
HIGHWAY	MILL & KARAKUNG PARKING	CAPITAL/GRANT	\$ 490,000			
HIGHWAY	DARBY RD STREETScape - PHASE 2	CAPITAL/GRANT	\$ 555,000			
HIGHWAY	ROAD PAVING PROGRAM	FUTURE BORROWING		\$ 1,300,000		
HIGHWAY	CMAQ TRAFFIC ADAPTIVE	CAPITAL/GRANT	\$ 2,000			
HIGHWAY	SIDEWALK FROM FARWOOD TO BRIDGE	CAPITAL FUNDS	\$ 25,000			
SKATIUM	REPLACE CONTROL PANEL IN COMPRESSOR RM	CAPITAL (2018 GO)	\$ 75,000			
SKATIUM	REPLACE LOBBY DOORS & RINK DOORS	CAPITAL (2018 GO)	\$ 95,000			
SKATIUM	REPLACE AIR CONDITIONING ON 2ND FLOOR	CAPITAL FUND	\$ 15,000			
SKATIUM	REPLACE FLOORING ON 2ND FLOOR	CAPITAL FUND	\$ 5,000			
SKATIUM	REPLACE REMAINING CEILING LIGHTS W/LED	CAPITAL FUND	\$ 6,100			
SKATIUM	UPDATE BATHROOMS AND PLUMBING	CAPITAL FUND		\$ 100,000		
SKATIUM	UPDATE ELECTRICAL WIRING/TRANSFORMERS	CAPITAL FUND			\$ 100,000	
SKATIUM	SKATIUM PLAZA DEVELOPMENT	CAPITAL FUND	\$ 387,000			
STORMWATER	VARIOUS STORMWATER PROJECTS	CAPITAL (2018 GO)	\$ 500,000	\$ 500,000		
EMS	REPLACEMENT VEHICLE - EMS CHIEF	OPERATING FUNDS	\$ 50,000			
EMS	REPLACEMENT VEHICLE - EMS DEPUTY	OPERATING FUNDS			\$ 55,000	
EMS	EMERGENCY MEDICAL AMBULANCE	FUTURE BORROWING			\$ 242,000	
EMS	EMERGENCY MEDICAL AMBULANCE	FUTURE BORROWING				\$ 246,400
SEWER	JET TRUCK	SEWER FUND		\$ 200,000		
PROPOSED PROJECT TOTALS			\$ 13,632,787	\$ 11,879,053	\$ 2,496,506	\$ 1,427,587